This report includes a comprehensive update to the Nevada County Board of Supervisors’ 2019 annual priority objectives from the period of July – September 2019
Message from the Chair

In January, when the Board of Supervisors identified our 2019 annual policy objectives, we recognized many challenges facing the County organization and our community, such as wildfire prevention and preparation, affordable housing and homeless needs, and evolving cannabis regulations. In addition, we continue as a board to prioritize maintaining core services and financial stability in changing economic times. With new leadership at the State, the longest economic recovery since post-World War II, and uncertainty with regards to the federal budget, the County must remain vigilant to protect its core mission of working with the community to develop sound and innovative public policy, provide strong leadership, and deliver excellent services in a fiscally responsible manner. The County also plays an important leadership role in the economic development of our communities, including expanding infrastructure and broadband access and supporting the growth of local businesses.

In July, County staff presented our first ever mid-year comprehensive report on the 70 individual initiatives developed to achieve our policy objectives. I am excited to present this third quarter report, which shows the progress County staff, community partners, and the board have made to achieve those policy objectives. This report provides invaluable information to assist the board as we prepare for 2020 and start to contemplate our policy objectives for next year.

Richard Anderson, Chair
Board of Supervisors
2019 Board Objectives Summary

Maintain the County’s financial stability and core services.

Reduce the risk of local wildfire and the effects of wildfire on life, property and the environment by providing leadership and support to community partners, pursuing State and Federal funding, implementing county policies and programs, and assisting the public to be “wildfire ready.” Explore other ways to reduce the threat and damage from wildfires.

In partnership with community providers and other jurisdictions, build an expanded system of coordinated care, outreach, transitional and permanent housing, and supportive services to address the needs of the homeless population and to mitigate impacts on the community.

Coordinate with local jurisdictions, developers and other partners to maximize leveraging opportunities with new state funding for affordable and workforce housing development.

Adopt a County cannabis ordinance and implement an effective cannabis compliance and permitting program to promote permitted cannabis activities.

Support job-enhancing economic development with an emphasis on infrastructure that expands or preserves commerce and provides leadership and coordination opportunities to bring funding sources and community partnerships together including ERC, SBC, RCRC, CSAC and USDA.

Increase public awareness and civic engagement by providing easy access to information on County-related services and to encourage citizens to participate in local government. Work with departments to implement new ways to engage with, and provide information to, citizens.

Complete the feasibility analysis of a potential reorganization of western county park and recreation districts for increased collaboration and efficient operation of facilities and administration of services.

Pursue the best use and maximum value for the redevelopment of “Lot 6” which may include a mix of aviation and commercial uses.
Board of Supervisors (BOS) Objectives Development Cycle

- **November:** BOS reviews progress on objectives and prepares for BOS workshop
- **January/February:** Board sets annual priorities at Board Workshop
- **September:** Senior Executive Workshop reviews progress and identifies hot topics
- **February/March:** Staff prepares budget
- **Ongoing:** Depts. bring updates and items to the BOS at regular meetings
- **Community Survey & Public Input**
- **June:** Budget is adopted including funding for BOS objectives
- **April:** Budget Subcommittee reviews budgets
Intent of Report

The 3rd quarter report reflects the progress made over the last nine months toward the Board of Supervisors’ policy objectives, highlighting the specific efforts made during the July – September quarter. Starting this year, following the Board’s January planning workshop, performance management software was used to input and track initiatives across many departments that will contribute to the achievement of the Board’s objectives. The plan is to generate this progress update report quarterly and make it available on the County’s website for public review. In addition, the highlights of the report will be formally presented to the Board of Supervisors twice annually. First, at the Board’s annual planning workshop in January each year, and second at a regular Board of Supervisors public meeting in July as a mid-year update. This report is intended to increase transparency and accountability of the County’s work toward meeting the Board’s objectives.

Any questions, suggestions, or requests for additional information regarding the information in this report should be directed to the County Executive Office at ceo@co.nevada.ca.us.

Status Symbol Key

Each objective and initiative is accompanied by a status symbol. The Key to the status symbols is below:

- On Target
- Caution
- Below Plan
- Not Started
- Completed
Layout and Content of this Report

The report contains four main sections:

- Introduction
- Overview of each Board Objective and associated initiatives and performance measures
- Table: Progress update for each initiative organized by objective
- Highlighted initiatives for this report in alphabetical order

Q3 Highlighted Initiatives:

- Assist local businesses through technical and coaching services via a contract with the Nevada County Economic Resource Council (Economic Development)
- Complete the Ponderosa West fuel break project (Wildfire Preparedness)
- Utilize the Homeless Outreach and Medical Engagement (HOME) team to provide unified homeless outreach and case management between existing programs, community partners and county departments. (Address Homelessness)
- Develop, implement and communicate a strategic plan for homeless efforts that unifies existing plans and efforts with community oversight (Address Homelessness)
- Expand Access to residential substance use treatment and options for post-treatment housing (Address Homelessness)
- Expand permanent supportive housing in Truckee through partnerships with other jurisdictions and community providers (Address Homelessness)
- Host Annual Citizens Academy (Civic Engagement)
- Implement a Cannabis Permitting Program (Cannabis Regulations)
- Increase the number of county staff trained and responsible for responding to emergencies (Wildfire Preparedness)
- Partner with cities to coordinate emergency homeless shelters during extreme weather events (Address Homelessness)
- Provide information to citizens as to how to best solve neighborhood planning challenges such as vegetation management on residential properties and private roads, private gates, etc. (Wildfire Preparedness)
- Update and enforce the County’s hazardous vegetation ordinance (Wildfire Preparedness)
- Work with partners to provide workforce development programs to local businesses (Economic development)
**Financial Stability and Core Services**

**Board of Supervisors**

### Description

Maintain County's financial stability and core services

### Initiatives

<table>
<thead>
<tr>
<th>Initiative</th>
<th>Department/Office</th>
<th>Start Date</th>
<th>End Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Increase collection of delinquent taxes</td>
<td>Nevada County</td>
<td>7/1/19</td>
<td>6/30/20</td>
</tr>
<tr>
<td>Implement technology, roads and facilities projects as identified in the County's financial management plans.</td>
<td>Information and General Services</td>
<td>7/1/19</td>
<td>6/30/20</td>
</tr>
<tr>
<td>Maintain construction timeline for the Nevada County Operations Center (NCOC)</td>
<td>Information and General Services</td>
<td>2/1/19</td>
<td>6/14/20</td>
</tr>
<tr>
<td>Adopt a pension management policy</td>
<td>County Executive Office</td>
<td>1/1/19</td>
<td>6/30/19</td>
</tr>
<tr>
<td>Begin Development of a Formal Organizational Development Program</td>
<td>County Executive Office</td>
<td>9/1/18</td>
<td>6/30/20</td>
</tr>
<tr>
<td>Control staffing levels and County costs by reviewing all requests for staffing changes and vacancies for revenue availability and ...</td>
<td>County Executive Office</td>
<td>9/1/18</td>
<td>6/30/20</td>
</tr>
<tr>
<td>Increase countywide fiscal expertise through training, reporting and collaboration</td>
<td>County Executive Office</td>
<td>2/1/19</td>
<td>6/30/20</td>
</tr>
<tr>
<td>Manage core services levels by reorganization or streamlining current resources.</td>
<td>County Executive Office</td>
<td>1/1/19</td>
<td>12/31/19</td>
</tr>
<tr>
<td>Utilize the 2019 Nevada County Legislative Platform to Engage Legislative Advocacy Efforts</td>
<td>County Executive Office</td>
<td>2/15/19</td>
<td>12/31/19</td>
</tr>
<tr>
<td>Ensure Healthy Performance of County General Fund</td>
<td>County Executive Office</td>
<td>7/1/19</td>
<td>6/30/20</td>
</tr>
</tbody>
</table>
**General Fund Revenues**

- Current-Year YTD % of Budget
- Prior-Year Average YTD % of Budget

**General Fund Expenses**

- Current-Year YTD % of Budget
- Prior-Year Average YTD % of Budget

**General Fund Revenue - YTD vs. Avg.**

- Q1 19-20
- -1.04%

**General Fund Expense - YTD vs. Avg.**

- Q1 19-20
- 7.03%
## Description

Prioritize the implementation of existing County policies and programs to reduce the risk of wildfire and the effects of wildfire on life, property and the environment. Pursue hazard vegetation mitigation funding sources and support related community partners with their efforts. Explore other ways to reduce the threat and damage from wildfires.

## Initiatives

<table>
<thead>
<tr>
<th>Initiative</th>
<th>Department</th>
<th>Start Date</th>
<th>End Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Reduce Hazardous Vegetation on County-maintained roads and County owned property</td>
<td>Information and General Services</td>
<td>3/1/19</td>
<td>12/31/19</td>
</tr>
<tr>
<td>Reduce Hazardous Vegetation on County-maintained roads and County owned property</td>
<td>Information and General Services</td>
<td>3/1/19</td>
<td>12/31/19</td>
</tr>
<tr>
<td>Update the Safety Element of the General Plan</td>
<td>Community Development Agency</td>
<td>3/1/19</td>
<td>12/31/19</td>
</tr>
<tr>
<td>Continue facilitating the Yuba River Cohort to increase safety at the river for neighbors and visitors</td>
<td>County Executive Office</td>
<td>3/1/19</td>
<td>12/31/19</td>
</tr>
<tr>
<td>Advocate and partner for hazardous vegetation reduction on state and federal lands within Nevada County</td>
<td>Office of Emergency Services</td>
<td>3/1/19</td>
<td>12/31/19</td>
</tr>
<tr>
<td>Bring together community organizations with a shared wildfire prevention mission to establish ongoing coordinated approach to wildfire prevention and preparedness</td>
<td>Office of Emergency Services</td>
<td>3/1/19</td>
<td>12/31/19</td>
</tr>
<tr>
<td>Increase the number of county staff trained and responsible for responding to emergencies</td>
<td>Office of Emergency Services</td>
<td>3/1/19</td>
<td>12/31/19</td>
</tr>
<tr>
<td>Launch and maintain public awareness campaign to increase wildfire prevention, preparedness and personal responsibility</td>
<td>Office of Emergency Services</td>
<td>3/1/19</td>
<td>12/31/19</td>
</tr>
<tr>
<td>Provide information to citizens as to how to best solve neighborhood planning challenges such as vegetation management on residential property</td>
<td>Office of Emergency Services</td>
<td>3/1/19</td>
<td>12/31/19</td>
</tr>
<tr>
<td>Provide the community more convenient and affordable green waste disposal</td>
<td>Office of Emergency Services</td>
<td>3/1/19</td>
<td>12/31/19</td>
</tr>
<tr>
<td>Seek and secure funding for wildfire prevention and preparedness initiatives</td>
<td>Office of Emergency Services</td>
<td>7/1/18</td>
<td>12/31/19</td>
</tr>
<tr>
<td>Update and enforce the County’s Hazardous Vegetation Ordinance</td>
<td>Office of Emergency Services</td>
<td>1/1/18</td>
<td>12/31/19</td>
</tr>
<tr>
<td>Utilize the Fire Safe Council to deliver vital fire preparedness and prevention services to the community</td>
<td>Office of Emergency Services</td>
<td>3/1/19</td>
<td>12/31/19</td>
</tr>
<tr>
<td>Complete the Ponderosa West Fuel Break Project</td>
<td>Office of Emergency Services</td>
<td>6/1/19</td>
<td>12/31/20</td>
</tr>
</tbody>
</table>
Implement the Homeless Services Plan utilizing Coordinated Entry, a 24/7 service pilot program and a housing first model to identify and offer services to the most vulnerable homeless population in Nevada County through partnerships with other jurisdictions, law enforcement and community providers.
<table>
<thead>
<tr>
<th>Initiatives</th>
<th>Department</th>
<th>Start Date</th>
<th>End Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Apply for grants/funding opportunities for homeless services</td>
<td>Housing and Community Services</td>
<td>1/1/19 - 12/31/19</td>
<td></td>
</tr>
<tr>
<td>Communicate regularly with the public about resources and initiatives to</td>
<td>Housing and Community Services</td>
<td>1/1/19 - 12/31/19</td>
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</tr>
<tr>
<td>address homelessness in Nevada County</td>
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<tr>
<td>Complete renovation of Odyssey House mental health residential treatment</td>
<td>Housing and Community Services</td>
<td>1/1/19 - 7/1/20</td>
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<tr>
<td>center</td>
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<tr>
<td>Ensure community and regional collaboration and access to funding by</td>
<td>Housing and Community Services</td>
<td>1/1/19 - 12/31/19</td>
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<tr>
<td>providing leadership to the Nevada County Continuum of C...</td>
<td></td>
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<tr>
<td>Expand access to homeless services in North San Juan</td>
<td>Housing and Community Services</td>
<td>1/1/19 - 12/31/19</td>
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</tr>
<tr>
<td>Expand Bridge Housing capacity through community partners with master</td>
<td>Housing and Community Services</td>
<td>3/1/19 - 12/31/19</td>
<td></td>
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<tr>
<td>leases</td>
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<tr>
<td>Expand coordinated entry effectiveness and utilization by all partner</td>
<td>Housing and Community Services</td>
<td>3/1/19 - 12/31/19</td>
<td></td>
</tr>
<tr>
<td>agencies</td>
<td></td>
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<tr>
<td>Expand permanent supportive housing in Truckee through partnerships with</td>
<td>Housing and Community Services</td>
<td>1/1/19 - 12/31/19</td>
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<tr>
<td>other jurisdictions and community providers</td>
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<tr>
<td>Leverage new grants and existing programs to implement a unified homeless</td>
<td>Housing and Community Services</td>
<td>1/1/19 - 12/31/19</td>
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<tr>
<td>outreach program with county departments, other j...</td>
<td></td>
<td></td>
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</tr>
<tr>
<td>Move more people into permanent housing</td>
<td>Housing and Community Services</td>
<td>1/1/19 - 12/31/19</td>
<td></td>
</tr>
<tr>
<td>Partner with cities to coordinate emergency homeless shelters during</td>
<td>Housing and Community Services</td>
<td>7/1/18 - 6/30/20</td>
<td></td>
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<tr>
<td>extreme weather events</td>
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<tr>
<td>Work with hospitals regarding discharge planning for homeless</td>
<td>Housing and Community Services</td>
<td>1/1/19 - 12/31/19</td>
<td></td>
</tr>
<tr>
<td>individuals</td>
<td></td>
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</tr>
<tr>
<td>Utilize the Homeless Outreach and Medical Engagement (HOME) Team to</td>
<td>Housing and Community Services</td>
<td>3/1/19 - 6/30/21</td>
<td></td>
</tr>
<tr>
<td>provide unified homeless outreach and case managem...</td>
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</tr>
<tr>
<td>Develop, implement, and communicate a strategic plan for homeless efforts</td>
<td>Housing and Community Services</td>
<td>9/1/19 - 1/1/20</td>
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<tr>
<td>that unifies existing plans and efforts with commun...</td>
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<tr>
<td>Expand access to residential substance use treatment and options for</td>
<td>Behavioral Health</td>
<td>1/1/19 - 12/31/19</td>
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<tr>
<td>post-treatment housing</td>
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</tr>
<tr>
<td>Increase coordination with the jail regarding connecting homeless</td>
<td>Behavioral Health</td>
<td>1/1/19 - 12/31/19</td>
<td></td>
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<tr>
<td>individual to community based services upon release.</td>
<td></td>
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</tr>
</tbody>
</table>
Point in Time Homeless Count

Coordinated Entry Calls for Homeless Services 1

Sheltered and Unsheltered

HOME Team Case Management Services

Nevada County Board of Supervisors Annual Objectives Progress Report

July - September 2019
Homeless people housed

Low Barrier Capacity and Beds Occupied

Nevada County Board of Supervisors Annual Objectives Progress Report
July - September 2019
**Description**

Leverage County resources to expand opportunities to address housing affordability issues for all target populations in Nevada County through partnerships with other jurisdictions, potential developers and the housing authority.

**Initiatives**

<table>
<thead>
<tr>
<th>Initiative</th>
<th>Responsible Agency</th>
<th>Start Date - End Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Truckee Lofts Project</td>
<td>Board of Supervisors</td>
<td>7/1/18 - 7/1/19</td>
</tr>
<tr>
<td>Update Accessory Dwelling Unit regulations</td>
<td>Community Development Agency</td>
<td>1/1/17 - 3/26/19</td>
</tr>
<tr>
<td>Expend $1 million per year of HOME funding for first time, low income homebuyer down payment assistance</td>
<td>Housing and Community Services</td>
<td>3/1/19 - 12/31/19</td>
</tr>
<tr>
<td>Explore creating a landlord risk fund to encourage landlords to rent to homeless individuals and families</td>
<td>Housing and Community Services</td>
<td>3/1/19 - 12/31/19</td>
</tr>
<tr>
<td>Facilitate a housing development summit</td>
<td>Housing and Community Services</td>
<td>3/1/19 - 12/31/19</td>
</tr>
<tr>
<td>Identify and prepare shovel ready projects for future Community Development Block Grant funding</td>
<td>Housing and Community Services</td>
<td>3/1/19 - 12/31/19</td>
</tr>
<tr>
<td>Penn Valley Senior Housing Project</td>
<td>Housing and Community Services</td>
<td>7/1/18 - 1/1/20</td>
</tr>
<tr>
<td>Prepare and apply for Round 2 of No Place Like Home funding, targeting an eastern county project</td>
<td>Housing and Community Services</td>
<td>3/1/19 - 11/1/19</td>
</tr>
<tr>
<td>With Hospitality House and Regional Housing Authority, maintain the construction timeline for the Brunswick Commons housing d..</td>
<td>Housing and Community Services</td>
<td>3/1/19 - 4/1/22</td>
</tr>
</tbody>
</table>
Nevada County Board of Supervisors Annual Objectives Progress Report

**Open Loan Portfolio**

- **Current**
  - CDBG Housing: $3,000,000.00
  - CDBG Business: $1,000,000.00
  - HOME: $0.00
  - CalHome: $2,000,000.00
  - Home-in-Lieu: $4,000,000.00

**Number of Existing Loans**

- Home-in-Lieu Loans: 1.0%
- CalHome Loans: 3...
- CDBG Housing Loans: 40.6%
- CDBG Business Loans: 2.1%

**New Housing Units Built**

- **Q2-19**
  - New Single Family Homes Built: 55
  - Number ADUs built: 10
  - Affordable Units: 10

- **Q3-19**
  - New Single Family Homes Built: 59
  - Number ADUs built: 12
  - Affordable Units: 12

**Median Home Price**

- Nevada County Median Home Price
- CA Median Home Price

- 2014: $200,000
- 2015: $400,000
- 2016: $600,000
- 2017: $800,000
- 2018: $1,000,000
Cannabis Regulations
Board of Supervisors

Description

Adopt a County cannabis ordinance and implement an effective cannabis compliance and permitting program to promote permitted cannabis activities.

Initiatives

- **Collect quarterly cannabis business taxes**
  County Executive Office | 7/1/19 - 6/30/20

- **Develop a long-term cannabis land use ordinance**
  Cannabis Division | 1/1/18 - 6/30/19

- **Implement a Cannabis Permitting Program**
  Cannabis Division | 2/1/19 - 12/31/19

- **Implement collaborative enforcement program with the Community Development Agency and the Sheriff’s Office**
  Cannabis Division | 5/14/19 - 12/31/19

Cannabis Permits

- Permit Applications Received
- Permits Issued
- Permits Issued Year to date

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Nevada County Board of Supervisors Annual Objectives Progress Report

July - September 2019
Description

Support job-enhancing economic development with an emphasis on infrastructure that expands or preserves commerce and provides leadership and coordination opportunities to bring funding sources and community partnerships together including ERC, SBC, RCRC, CSAC and USDA.

Initiatives

- Assist Race Communications to Build the Bright Fiber Broadband Project
  Information and General Services | 1/1/19 - 6/30/21

- Develop a Program to Expand Broadband Services in Unincorporated Nevada County
  Information and General Services | 3/1/19 - 6/30/20

- Partner with Gold Country Broadband Consortium to Complete Nevada County Broadband Plan
  Information and General Services | 8/1/18 - 8/1/19

- Complete Combie Road Improvements Including Expanded Sewer Service to Support Future Commercial Growth Opportunities.
  Community Development Agency | 3/1/19 - 6/30/21

- Seek United States Department of Agriculture, Economic Development Administration, California Public Utilities Commission and...
  Community Development Agency | 7/1/18 - 6/30/20

- Update Penn Valley Area Plan
  Community Development Agency | 3/1/19 - 7/1/20

- Work with partners to provide workforce development programs to local businesses
  Health & Human Services Agency | 1/1/19 - 12/30/20

- Adopt Comprehensive Economic Development Strategy (CEDS) to Qualify for Regional Funding Opportunities
  County Executive Office | 3/1/19 - 3/31/19

- Assist local businesses through technical and coaching services via a contract with the Nevada County Economic Resource Council
  County Executive Office | 7/1/19 - 6/30/20

- Conduct a Request for Proposal for Economic Development/Tourism services
  County Executive Office | 8/1/19 - 4/30/20

- Develop Grant Information Database
  County Executive Office | 1/1/19 - 6/30/20

- Implement integrated tourism marketing strategies including GoNevadaCounty.com via a contract with NCERC
  County Executive Office | 7/1/19 - 6/30/20

- Partner with the Donner Summit Association and Placer County to develop a Soda Springs Visitors Center
  County Executive Office | 3/1/19 - 4/1/20

- Utilize the 2019 Nevada County Legislative Platform to Engage Legislative Advocacy Efforts
  County Executive Office | 2/15/19 - 12/31/19
Civic Engagement
Board of Supervisors

Description

Increase and improve public awareness and civic engagement through educational information programs.

Initiatives

- **Coordinate Town Hall and Community Meetings**
  County Executive Office | 1/1/19 - 12/31/19

- **Expand Media Outreach, Public Relations and Community Education Campaigns**
  County Executive Office | 1/1/19 - 12/31/19

- **Host Annual Citizens Academy**
  County Executive Office | 1/1/19 - 12/31/19

- **Increase transparency and access through the utilization of website and social media E-tools**
  County Executive Office | 7/1/19 - 6/30/20

- **Promote Citizen Involvement on County Committees and Commissions**
  County Executive Office | 1/1/19 - 12/31/19

- **Promote Youth Participation in Local Government**
  County Executive Office | 2/1/19 - 2/28/19

Citizens’ Academy Graduates

<table>
<thead>
<tr>
<th>Year</th>
<th>Annual</th>
<th>Total Graduates</th>
</tr>
</thead>
<tbody>
<tr>
<td>2015</td>
<td>33</td>
<td>25</td>
</tr>
<tr>
<td>2016</td>
<td>48</td>
<td>50</td>
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<td>2017</td>
<td>64</td>
<td>75</td>
</tr>
<tr>
<td>2018</td>
<td>82</td>
<td>100</td>
</tr>
<tr>
<td>2019</td>
<td>102</td>
<td>125</td>
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</table>

Nevada County News Subscriptions

<table>
<thead>
<tr>
<th>Year</th>
<th>Subscribers</th>
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<tbody>
<tr>
<td>2017</td>
<td>0.00</td>
</tr>
<tr>
<td>2018</td>
<td>500.00</td>
</tr>
<tr>
<td>2019</td>
<td>1,000.00</td>
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</table>
Social Media Followers

- Facebook Followers
- Twitter Followers
- Instagram Followers
- LinkedIn Followers

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<tbody>
<tr>
<td>Followers</td>
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<tr>
<td>0.00</td>
<td>500.00</td>
<td>1,000.00</td>
<td>1,500.00</td>
<td>2,000.00</td>
<td>2,500.00</td>
<td>3,000.00</td>
<td>3,500.00</td>
<td>4,000.00</td>
<td>4,500.00</td>
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Nevada County Board of Supervisors Annual Objectives Progress Report

July - September 2019
Description

Complete the feasibility analysis of a potential reorganization of western county park and recreation districts for increased collaboration and efficient operations of facilities and administration of services.

Initiatives

Complete Western Park District Consolidation Feasibility Study
Community Development Agency | 8/1/18 - 12/31/19
Redevelopment of Lot 6
Board of Supervisors

Description

Pursue the best use and maximum value for the redevelopment of Lot 6 which may include a mix of aviation and commercial uses.

Initiatives

Conduct Highest and Best Use Study for redevelopment of Lot 6
Information and General Services | 2/1/19 - 7/31/19
**Vision**

We are dedicated to outstanding public service.

---

**Mission**

To work with the community to develop sound and innovative public policy, provide strong leadership and deliver excellent services in a fiscally responsible manner.

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<table>
<thead>
<tr>
<th>Objective</th>
<th>Initiative</th>
<th>Progress Update</th>
</tr>
</thead>
<tbody>
<tr>
<td>Financial Stability and Core Services</td>
<td><strong>✓ Adopt a pension management policy</strong>&lt;br&gt;County Executive Office</td>
<td>Policy adopted by Board of Supervisors via Resolution 19-264.</td>
</tr>
<tr>
<td></td>
<td><strong>Begin Development of a Formal Organizational Development Program</strong>&lt;br&gt;County Executive Office</td>
<td>The CEO, Assistant CEO and HR Director have begun research into how to best embark on a formal organizational development program. The Senior Executive annual workshop focused on this topic and the Assistant CEO attended a High Performance Organization seven day training at the University of Virginia. A plan is being developed including training and restructuring existing meeting agendas to bring greater focus to organizational performance across the organization.</td>
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<td></td>
<td><strong>Control staffing levels and County costs by reviewing all requests for staffing changes and vacancies for revenue availability and staffing alternatives.</strong>&lt;br&gt;County Executive Office</td>
<td>The CEO office continues to review all staffing change requests and vacancy reviews. The annual planning process for FY20/21 budget has begun in departments by preparing requests for staffing changes to be effective next fiscal year. These requests will be reviewed by the CEO and HR offices to ensure the optimal use of positions across the County organization.</td>
</tr>
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</table>
| **Ensure Healthy Performance of County General Fund**<br>County Executive Office | Q1 Revenues are slightly under average performance by 1%. Historically, Q1 only accounts for 4% of the total revenue received in any given year. As such, the slight variance is not a concern.  
Q1 Expenses are over average performance by 7%. However, the reason for this is the pre-payment of Miscellaneous PERS Unfunded Amortized Liabilities (UAL) in the amount of $12.5M. As mentioned to the Board of Supervisors in the Budget Hearing as a possible pension cost saving measure, the County will save $325,000 by pre-paying these PERS costs in one lump sum rather than paying on a monthly basis throughout the year. These costs were included in the adopted budget but spread out over the year, so it appears there's a significant variance but that variance will even out over the year. When adjusting for the pre-payment costs, expenses are actually better than historical averages.  
In summary, performance is healthy, but the unbudgeted pre-payment of Misc. PERS UAL is likely to drive the expense side over the adopted budget until the final quarter. |
| --- | --- |
| **Implement technology, roads and facilities projects as identified in the County's financial management plans.**<br>Information and General Services | The Information and General Services Agency continues to make progress on the projects and initiatives listed in the Information and Communication Technology Strategic Plan. Recent progress includes cybersecurity awareness, working with contractor for needs requirements of the enterprise telephone system replacement project, and implementation of a human resources information system.  
The major updates for progress on the Capital Facilities Master Plan include construction progress on the Nevada County Operation Center and progress on the Lot 6 feasibility study.  
The Department of Public Works continues their work on the projects listed in the Capital Improvement Plan. This last quarter included progress on vegetation control along Lime Kiln Road, Shannon Way, and North Bloomfield-Graniteville Road. |
<p>| <strong>Increase collection of delinquent taxes</strong>&lt;br&gt;Nevada County | Since June 30, 2019 the Treasurer Tax Collector office has generated 1,858 delinquent secured tax bills, started 62 new delinquent secured payment plans and collected $107,000 in initial payments. In addition, the office has generated 450+ delinquent unsecured liens, filed intent to participate in the State FTB intercept program for delinquent unsecured collections and executed a new contract with Heartland payment systems for credit card and e-check payments to easily allow users to make tax payments and start payment plans on delinquent taxes. |</p>
<table>
<thead>
<tr>
<th>Topic</th>
<th>Description</th>
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<tbody>
<tr>
<td>Increase countywide fiscal expertise through training, reporting and collaboration</td>
<td>County Executive Office staff have identified a series of subject areas for which Employee University courses will be developed and implemented in Q4. The major focus area of these courses is budget development and review. Additionally, the County Business Solutions Team (BST) has established the foundation of a county-wide reporting database. In the coming quarters, the BST will be working to develop standard reporting tools that can be rolled out county-wide.</td>
</tr>
<tr>
<td>Maintain construction timeline for the Nevada County Operations Center (NCOC)</td>
<td>The Nevada County Operations Center Project is on time for completion in early fall 2020. Some updates include: The concrete floor slab has been poured for the main building, the site has been winterized, and crews continue to work on utility service tie-ins. Staff is holding weekly progress meeting with the contractor.</td>
</tr>
<tr>
<td>Manage core services levels by reorganization or streamlining current resources.</td>
<td>The County continues to adapt to the changing needs of the community and Board of Supervisors. Additional staffing resources have been added to the Office of Emergency Services during fire season to support that board objective. In addition, positions were added and reorganized in Behavioral Health this quarter to improve service delivery including the addition of a full time staff psychiatrist.</td>
</tr>
<tr>
<td>Utilize the 2019 Nevada County Legislative Platform to Engage Legislative Advocacy Efforts</td>
<td>The county's legislative platform has been used to advocate regarding behavioral health funding issues. In addition, our legislative advocates assisted in making contact with critical state agency partners during the South Yuba River plume event in September. They also presented a comprehensive update to the county's senior executives at their annual workshop in September.</td>
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<tr>
<td>Wildfire Preparation and Prevention</td>
<td>OES drafted letter that was approved by the Board of Supervisors and sent to Governor Newsom, state legislators, CA Natural Resources, State Parks, CalTrans and CAL FIRE advocating for increased fuels reduction on State Park lands and state maintained highways. OES is partnering with BLM to extend the Ponderosa West Grass Valley Defense Zone Project on BLM owned lands.</td>
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<tr>
<td>Advocate and partner for hazardous vegetation reduction on state and federal lands within Nevada County</td>
<td>Office of Emergency Services is coordinating quarterly Wildfire Prevention Stakeholder meetings to bring together non-profits, as well as local, state, and federal agencies to identify ways to coordinate and maximize resources in Nevada County.</td>
</tr>
<tr>
<td>Complete the Ponderosa West Fuel Break Project</td>
<td>The Ponderosa West Grass Valley Defense Zone Project is currently underway now. 300 acres are expected to be complete by December 31, 2019 for the first priority portion of the project, with the remaining 900 acres being completed by March 2022. CAL FIRE and Washington Ridge Conservation Camp crews, California Native Plant Society, Fire Safe Council of Nevada County, Registered Professional Foresters, and private land treatment vendors are currently working to treat both county and private lands. Thus far, 161 number of acres are complete.</td>
</tr>
</tbody>
</table>
Continue facilitating the Yuba River Cohort to increase safety at the river for neighbors and visitors
County Executive Office

The Cohort has continued to meet throughout the summer. A terrific accomplishment included the River Safety Bandanna Project that led to a multi-agency partnership to design, fund and create Bandanas that include public messaging on river safety that are given to the general public for free through the SYRCL’s River Ambassador Program.

Some of the major project areas that the Cohort is currently working on include working with BLM on identifying potential BLM lands to develop a parking lot area to decrease illegal parking at Pardon and Edward Crossing. A site has been identified for Edward’s Crossing and a NEPA EIR is being done. Additionally, BLM has also conducted a NEPA EIR on a potential site for an emergency Call Box at Edwards Crossing.

The Cohort is also looking at recommending that the Board extend its prohibition on open fire during Fire Season for an additional year.

Increase the number of county staff trained and responsible for responding to emergencies
Office of Emergency Services

Ten county staff applied to participate in a special pilot project to increase Emergency Operations Center readiness this past year. Each month staff members contribute 20 hours to the following activities:

- Completing FEMA standardized emergency management system training,
- Conducting research on local resources
- Developing emergency response partner relationships
- Creating efficiencies in preparedness and response within the arenas of public information, finance, logistics, operations and planning.
- Attending incident briefings for planned PG&E Public Safety Power Shutoffs.
- Serving as Section Leads in the Emergency Operations Center when activated.

The Emergency Operations Center activated for the most recent Yuba River Plume incident and PG&E Public Safety Power Shutoff events.

Launch and maintain public awareness campaign to increase wildfire prevention, preparedness and personal responsibility
Office of Emergency Services

Office of Emergency Services continues to focus on community education and awareness. We are working to reach especially vulnerable populations including those with Access and Functional Needs, the elderly, individuals who may be isolated, and Spanish speaking residents. We are partnering with FREED Center for Independent Living, 211, Gold Country Community Services, Nevada County Food Bank, Neighborhood Center of the Arts, Agency on Aging/Area 4, Sierra Foothills Village and the Center on Disability as part of the Listos California or California for All campaign to share Ready Nevada County messaging on emergency preparedness.
<table>
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<tr>
<th><strong>Provide information to citizens as to how to best solve neighborhood planning challenges such as vegetation management on residential properties and private roads, private gates, etc.</strong></th>
<th><strong>Office of Emergency Services</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>Office of Emergency Services and Fire Safe Council have been working closely to help provide citizens with information, resources, and tools to best solve neighborhood planning challenges such as hazardous fuel reduction around ingress/egress routes and achieving defensible space around homes. Over the past year, County of Nevada has supported the Fire Safe Council with an additional $28,400 to support the certification of 26 new Firewise Communities throughout Nevada County. To date, 11 new Firewise Communities have achieved certification and an additional 15 are expected to receive certification by June 30, 2020.</td>
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<tr>
<th><strong>Provide the community more convenient and affordable green waste disposal</strong></th>
<th><strong>Office of Emergency Services</strong></th>
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<tr>
<td>In May of this year, Office of Emergency Services partnered with Fire Safe Council of Nevada County to coordinate free residential green waste disposal at six locations throughout western Nevada County on weekends for the month of May. This program was highly utilized and more than 1,000,000 pounds of green waste were disposed. Demand for this program exceeded available capacity, both in terms of physical space and funding. Each weekend, multiple sites met or exceeded their green waste collection capacity. Office of Emergency Services recently coordinated with the community of Floriston the final weekend of September to provide free residential green waste disposal.</td>
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<tr>
<th><strong>Reduce Hazardous Vegetation on County-maintained roads and County owned property</strong></th>
<th><strong>Information and General Services</strong></th>
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<tr>
<td>Information and General Services continues hazardous fuels reduction at the Juvenile Hall property and has begun work on the County owned vacant land on Old Tunnel Road. The Department of Public Works has continued their efforts of fuels reduction on county maintained roads, most recently hazardous fuels reduction along Lime Kiln Road, Shannon Way, and North Bloomfield-Graniteville Road. Public Works funding for vegetation control is supported by SB1 and a Fire Safe Council Grant. To date Public Works has utilized $947,242 in funding for vegetation control in 2019 through September 30th. These efforts towards fuel reduction will continue on County roads and property.</td>
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<tr>
<td><strong>Seek and secure funding for wildfire prevention and preparedness initiatives</strong></td>
<td>Office of Emergency Services grant activities:</td>
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<tr>
<td><strong>Submit Notice of Intent to Apply to FEMA’s Pre-Disaster Mitigation Program to secure $125,000 to update the Community Wildfire Protection Plan.</strong></td>
<td>• Submitted Notice of Intent to Apply to FEMA’s Pre-Disaster Mitigation Program to secure $125,000 to update the Community Wildfire Protection Plan.</td>
</tr>
<tr>
<td><strong>Submit Notice of Intent to Apply to FEMA’s Pre-Disaster Mitigation Program to secure $250,000 to update the Local Hazard Mitigation Plan.</strong></td>
<td>• Submitted Notice of Intent to Apply to FEMA’s Pre-Disaster Mitigation Program to secure $250,000 to update the Local Hazard Mitigation Plan.</td>
</tr>
<tr>
<td><strong>Secured award from CAL FIRE’s California Climate Investment Fire Prevention Program Grant in the amount of $2,536,477 to complete the Ponderosa West Grass Valley Defense Zone.</strong></td>
<td>• Secured award from CAL FIRE’s California Climate Investment Fire Prevention Program Grant in the amount of $2,536,477 to complete the Ponderosa West Grass Valley Defense Zone.</td>
</tr>
<tr>
<td><strong>Submit Notice of Intent to apply for the Sierra Nevada Conservancy’s Watershed and Forest Health Improvement Grant to extend the Ponderosa Project.</strong></td>
<td>• Submitted grant application to the Sierra Nevada Conservancy to extend the Ponderosa West Grass Valley Defense Zone Project.</td>
</tr>
<tr>
<td><strong>Submit grant application to the Sierra Nevada Conservancy to extend the Ponderosa West Grass Valley Defense Zone Project.</strong></td>
<td>• Coordinated with CalOES/FEMA to provide updated Scope of Work for two grants totaling more than $10,000,000 for hazardous vegetation removal, roadside vegetation clearance, and defensible space inspection support.</td>
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**Update and enforce the County’s Hazardous Vegetation Ordinance**

**Office of Emergency Services**

Office of Emergency Services continues to contract with Nevada County Fire Protection District to manage the Defensible Space Inspection Program. Currently, County of Nevada has two Defensible Space Inspectors who have completed all 277 requests for inspections/complaints that have been filed. Of the 277 inspections completed, 11 60-day notices have been sent. A total of 3 properties have received $130 citations.

**Update the Safety Element of the General Plan**

**Community Development Agency**

The Planning Department has released a public draft of the updated safety element on October 4, 2019. Leading up to this date, the Planning Department has been working with CalFire to ensure the draft is compliant with the requirements of the California Board of Forestry. The Draft Safety Element is tentatively scheduled to be considered by the Board of Forestry on November 5, 2019 and will be scheduled for public hearings at the Planning Commission and Board of Supervisors following acceptance by the Board of Forestry.

**Utilize the Fire Safe Council to deliver vital fire preparedness and prevention services to the community**

**Office of Emergency Services**

Office of Emergency Services is partnering with the Fire Safe Council on a number of projects, programs, and events including:
• Ponderosa West Grass Valley Defense Zone Project
• Ponderosa West Grass Valley Defense Zone Project Extension
• Firewise Community Certification
• Children’s Health and Community Wildfire Prevention Carnival
• Free Residential Green Waste Disposal
• Wildfire Speaker Series and Town Hall events
• Wilder than Wild Film Screening
• Access and Functional Needs Defensible Space FEMA grant (TBD)
<table>
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<tr>
<th>Address Homelessness</th>
<th>Apply for grants/funding opportunities for homeless services Housing and Community Services</th>
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<tr>
<td></td>
<td>• NPLH: was awarded 1.6 million dollars.</td>
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<td>• TCAC for Brunswick Commons: Tax credits for the Brunswick Commons project were not awarded.</td>
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<tr>
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<td>The County will reapply for tax credits in March 2020.</td>
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<td></td>
<td>• MHSA: approval for the proposed innovation project, Homeless Outreach and Medical Engagement (HOME) Team was received on February 28, 2019, which allows the county to take advantage of the innovation portion of the MHSA funding.</td>
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<td></td>
<td>• GBHI: $2 million in funds received in 2018. GBHI funds are being braided with MHSA innovation funding to create and fund the HOME team, which launched on June 24, 2019.</td>
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<td></td>
<td>• California Emergency Solutions Housing (CESH): the County submitted a Request For Proposal to be ready for the application process once it begins. Appropriations have not yet been established for the next round of funding.</td>
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<td>• Housing for a Healthy California (HHC): Final program guidelines for the new Housing for a Healthy California (HHC) program established by AB 74 became available May 2019. The County submitted an application to meet the August deadline and will expect to hear about awards by December.</td>
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<td></td>
<td>• CDBG: funding was not awarded for the current period. An appeal was filed and was denied. Nevada County's CDBG application will be ready for submittal for the next January 2020 deadline.</td>
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<tr>
<th>Communicate regularly with the public about resources and initiatives to address homelessness in Nevada County Housing and Community Services</th>
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<tr>
<td>• Public meeting held in April to inform the public of and consider public comment to the Brunswick Commons project.</td>
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<tr>
<td>• Nevada County news releases each Friday and contains information such as housing project updates, the Point in Time Count, and other information relevant to homelessness.</td>
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<tr>
<td>• More can be done to communicate with the community through community meetings, social media, news articles, and the county website.</td>
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<tr>
<th>Complete renovation of Odyssey House mental health residential treatment center Housing and Community Services</th>
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<tr>
<td>The county has selected an architect and the contract was approved on October 8th. Construction documents have an estimated completion date of mid April 2020. Once complete, the construction documents will then go to the Board of Supervisors for approval.</td>
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<tr>
<td>Initiative</td>
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<tr>
<td><strong>Utilize the Homeless Outreach and Medical Engagement (HOME) Team to provide unified homeless outreach and case management between existing programs, community partners, and county departments.</strong>&lt;br&gt;Housing and Community Services</td>
</tr>
<tr>
<td><strong>Develop, implement, and communicate a strategic plan for homeless efforts that unifies existing plans and efforts with community oversight</strong>&lt;br&gt;Housing and Community Services</td>
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<tr>
<td><strong>Ensure community and regional collaboration and access to funding by providing leadership to the Nevada County Continuum of Care (NCCC)</strong>&lt;br&gt;Housing and Community Services</td>
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<tr>
<td><strong>Expand access to homeless services in North San Juan</strong>&lt;br&gt;Housing and Community Services</td>
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<tr>
<td>Expand access to residential substance use treatment and options for post-treatment housing</td>
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<tr>
<td>Exploring expanding capacity at Lovett Center/Bost House SUD residential treatment facility beyond 19 beds</td>
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<td>Added a contract in April with another SUD residential provider in Marysville to expand residential capacity by 3 beds per month.</td>
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<tr>
<td>Implemented the walk-in clinic for assessments to streamline access to residential care in March 2019, providing SUD assessments for 259 Nevada County residents since that time</td>
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<td>Added full time SUD care coordinator position in May of 2019</td>
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<tr>
<td>Stabilized funding for Bridges to Housing for the next few years through Grants for the Benefit of Homeless Individuals funding and Mental Health Services Act innovation funding</td>
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<tr>
<td>Added Recovery Residence for 8 women in May of 2018</td>
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<td>Added Recovery Residence for additional 6-8 men in June of 2018</td>
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<tr>
<th>Expand Bridge Housing capacity through community partners with master leases</th>
<th>Housing and Community Services</th>
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<tr>
<td>Expanded Bridges to Housing to be financially stable for the next years through Grants for the Benefit of Homeless Individuals funding and Mental Health Services Act innovation funding.</td>
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<td>Increased capacity to 16 tenants.</td>
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<tr>
<td>The County has developed a landlord recruitment and retention toolkit. Training on the toolkit, along with training on engaging landlords and Housing First to be provided October 2.</td>
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<tr>
<th>Expand coordinated entry effectiveness and utilization by all partner agencies</th>
<th>Housing and Community Services</th>
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<tr>
<td>The County will be participating in the Built for Zero program which supports participants in improving data collection and usage on homelessness and optimizing local housing resources. A team of eight (8) will participate in a cohort conference in Denver in October to kickstart a better understanding of utilizing HMIS data with a goal of improving coordinated entry effectiveness.</td>
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<tr>
<th>Expand permanent supportive housing in Truckee through partnerships with other jurisdictions and community providers</th>
<th>Housing and Community Services</th>
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<tr>
<td>The next application deadline for a No Place Like Home grant funding is in January 2020. The County is currently discussing potential locations for a project: the Truckee CHP surplus property and a small city owned building in Truckee.</td>
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<tr>
<td>Increase coordination with the jail regarding connecting homeless individual to community based services upon release.</td>
<td>Behavioral Health</td>
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<td>Monthly meeting between the county and stakeholders to discuss the Stepping Up Initiative. Participants include Behavioral Health, the jail Commander, the jail Medical Contractor, the District Attorney, Probation, and the Public Defender.</td>
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<tr>
<td>Hosted second quarterly public Stepping Up meeting in August with over 40 participants, facilitating a sequential intercept model mapping process of the intersection between the mental health and criminal justice systems to identifies strengths and gaps.</td>
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<td>Implemented universal mental health screenings in jails in March 2019 and the County is currently developing a data gathering method to measure progress.</td>
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<td>Monthly workgroups exploring the options for Medical Assisted Treatment (MAT) are being coordinated</td>
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<tr>
<td>Nevada County Behavioral Health performed 62 Substance Use Disorder (SUD) assessments in the jail.</td>
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<td>Partnered with Common Goals to pilot a Substance Use Disorder (SUD) education program and warm handoff procedure in the jail, with SUD counselor embedded in the jail in early September (funded by the Department of Health Care Services (DHCS) Expanding MAT in Jails grant)</td>
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</tr>
<tr>
<td>Received Proposition 47 Grant, which will embed a Personal Services Coordinator at the Public Defender's Office to assist those with mental health and SUD needs, with a priority on those experiencing homelessness</td>
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<tr>
<th>Leverage new grants and existing programs to implement a unified homeless outreach program with county departments, other jurisdictions and community partners.</th>
<th>Housing and Community Services</th>
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<tbody>
<tr>
<td>The HOME Team began engaging individuals in March and became fully operational in July.</td>
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<tr>
<td>The HOME Team is currently funded through MHSA Innovation funds and GBHI.</td>
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### Move more people into permanent housing

**Housing and Community Services**

To date, 166 individuals and 38 families have been moved into permanent housing.

Other progress includes:
- HOME grant funds were awarded and will be available once the contract is received. This funding will allow for 5-7 low income, first time home buyer households to receive down payment assistance purchasing a home.
- Awarded No Place Like Home Funding for development of Brunswick Commons.
- Expansion of Odyssey house for residential treatment with transition to permanent housing is underway. Contract for the architect is in progress.
- Bridges to Housing capacity increased to 16 tenants with monthly numbers served at or near capacity.
- Development of a landlord recruitment and retention toolkit to engage and retain landlords for master leasing.
- CalWORKs HSP program has housed 9 families to date.
- Exploring options with Regional Housing Authority for prioritizing clients for housing choice vouchers
- Applied for Housing for a Healthy California grant funding for rental subsidies.

### Partner with cities to coordinate emergency homeless shelters during extreme weather events

**Housing and Community Services**

Current contracts for extreme weather shelters expired June 2019. The MOU between the City of Nevada and Sierra Roots is approved by the Board of Supervisors and by City Council. The Salvation Army contract for sheltering families through the Booth Center will be presented to the Board of Supervisors on October 22. The contract for Truckee has been finalized. The HOME team will be active in the shelters to engage homeless individuals for services between 4 and 6pm during shelter days. The HOME Team will also work to coordinate hotel and motel vouchers for individuals that are not able to access a shelter.

The North San Juan Community Center has been awarded $15,000 through the Community Improvement Fund for improvements to the Community Center that will improve homeless sheltering capacity. A contract has not yet been signed; Nevada County is in touch with the Board of the NSJ Community Center so that a contract can be put in place for funds distribution.

### Work with hospitals regarding discharge planning for homeless individuals

**Housing and Community Services**

HOME team is actively working with Sierra Nevada Memorial Hospital (SNMH) for discharge planning and prioritizing with Bridges to Housing to meet the housing needs of homeless individuals that are discharged. SNMH currently participates in multi-disciplinary team meetings to address discharge needs and strategies.

Housing for a Healthy California application was submitted; the target population for this funding is high cost health users.

### Housing

**Community Development Agency**

- **Update Accessory Dwelling Unit regulations**
  - Complete
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<tr>
<th>Objective</th>
<th>Details</th>
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<tbody>
<tr>
<td>Expend $1 million per year of HOME funding for first time, low income homebuyer down payment assistance</td>
<td>Nevada County has been awarded $1 million in HOME grant funding to provide down payment assistance for first time, low income homebuyers but has not yet received the award letter informing the county of the conditions for spending the funds. The award letter is expected soon, at which time the contract with the state can begin. Once all is finalized, the County can advertise to the public for the program.</td>
</tr>
<tr>
<td>Explore creating a landlord risk fund to encourage landlords to rent to homeless individuals and families</td>
<td>The county has been awarded $50,000 from the Homeless Emergency Aid Program (HEAP) funds to develop flexible housing resources, such as the landlord recruitment and retention program and risk mitigation fund. These funds are on a timeline to be expended by June 2021. The County has completed technical assistance through Corporation for Supportive Housing (CSH) to develop a landlord recruitment and retention tool kit to be shared by all housing service providers in the county. To develop the toolkit, CSH utilized the Housing Resource Team (HRT) comprised of all local housing providers and input from landlords to formulate specific, regional strategies, marketing materials, and tools to unify landlord recruitment and retention work across service providers. Training on landlord engagement and toolkit for engaging and retaining landlords to be provided October 29 in a 1/2-day afternoon session along with Housing First training in the morning session. The training will be located in the Nevada County Board Chambers.</td>
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<tr>
<td>Facilitate a housing development summit</td>
<td>The County has included in the 50601 Budget Narrative an objective to formulate a standing workgroup with Community Development Agency (CDA) that would explore internally housing development and funding options with the goal of identifying housing project sites throughout the county. In line with recommendations in the Grand Jury Report and the Homeless Strategic Plan, the County is researching the efficacy of establishing a regional entity that could work between jurisdictions to address barriers to building housing. Completion of these steps will proceed a Housing Development Summit.</td>
</tr>
<tr>
<td>Identify and prepare shovel ready projects for future Community Development Block Grant funding</td>
<td>CDBG funding for the Brunswick Commons Resource Center was not approved and the appeal was denied. The county will reapply for CDBG funding in the next round of funding with an application deadline in January. In addition, the county staff are exploring interim solutions and contingency plans for the resource center.</td>
</tr>
<tr>
<td>Penn Valley Senior Housing Project</td>
<td>Upon second submission, the project was awarded Tax Credits. Regional Housing Authority plans to break ground in the Spring 2020. County funding towards this project has increased to $898,000. An application for HOME PI grant funding through the California Department of Housing and Community Development was submitted August 15 with a potential for $304,769 towards the project.</td>
</tr>
<tr>
<td>Task</td>
<td>Description</td>
</tr>
<tr>
<td>------------------------------------------</td>
<td>-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>Prepare and apply for Round 2 of No Place Like Home funding</td>
<td>Application planning and discussions are in progress for the next round of No Place Like Home funding.</td>
</tr>
<tr>
<td>Truckee Lofts Project</td>
<td>Ground work is complete including grading, hazmat soil removal, foundation digging and forming, wet utilities installation and trenching. During the winter months, the modular construction will happen at Factory OS so they will be ready to install when the weather clears in the spring.</td>
</tr>
<tr>
<td>With Hospitality House and Regional Housing Authority, maintain the construction timeline for the Brunswick Commons housing development</td>
<td>The tax credit application for the Brunswick Commons project was submitted in July. Nevada County was not awarded. The County plans to reapply in the next March round. Notification of award of tax credits for the next round determines the construction timeline for the project.</td>
</tr>
<tr>
<td>Cannabis Regulations</td>
<td>This activity will begin once Cannabis businesses begin to sell their harvest in the Fall. The Treasurer Tax Collector has put systems in place to collect cannabis taxes, and is working with the Cannabis Division to build a reporting system for tracking cannabis businesses that should report to the TTC.</td>
</tr>
<tr>
<td>Collect quarterly cannabis business taxes</td>
<td>In the past quarter, CDA staff brought forth an amendment to the cannabis ordinance to allow on-site processing. This addition was adopted by the board, giving cultivators a means to obtain a state processing license, and approval through the County permit process.</td>
</tr>
<tr>
<td>Develop a long-term cannabis land use ordinance</td>
<td>Over the past quarter, the Community Development Agency implemented a permitting program for Commercial Cannabis Cultivation Permit applicants. Two land-use permit types were implemented, as well as an Annual Cultivation Permit. In the past quarter, numerous permit applications were received, with multiple being issued and approved. CDA worked with stakeholders, including the Cannabis Alliance, to facilitate educational workshops surrounding the permit process. CDA staff reviewed items with stakeholders regarding improvements to permit processing. CDA also worked with the local fire officials to implement the local fire authority review process into CDA's land-use permitting software for efficiency.</td>
</tr>
<tr>
<td>Implement a Cannabis Permitting Program</td>
<td>The Cannabis Compliance Division has been collaborating with the Nevada County Sheriff's Office on a weekly basis to investigate illegal cannabis cultivation complaints. We've also collaborated on multiple successful criminal cases involving illegal cannabis cultivation, environmental damage, etc. The division has established internal procedures for effectively and efficiently managing illegal cannabis complaint cases. Lastly, a large number of illegal cannabis cultivation sites have been voluntarily abated through the enforcement process.</td>
</tr>
<tr>
<td>Implement collaborative enforcement program with the Community Development Agency and the Sheriff's Office</td>
<td></td>
</tr>
</tbody>
</table>
**Economic Development**

**Assist local businesses through technical and coaching services via a contract with the Nevada County Economic Resource Council**

**County Executive Office**

In its' second year, Nevada County Economic Resource Council (ERC) contracted with Sierra Business Council (SBC) to operate a Small Business Development Center as a satellite office in the Nevada County Tech Hub (104 New Mohawk Road) providing free in-depth counseling, relevant expertise, and tools for local new and existing small to mid-size businesses. The service is offered by appointment and includes creating a business model, determining financial needs, identifying potential sources of financing and designing an effective strategy to market and grow. Below is the data from (SBC) for the period of July 1, 2018 through June 30, 2019.

- **Total Number of Clients**: Served: 245
  - **Total Counseling Hours**: 1,140
  - **Jobs Created**: 66 (7 part time, 59 full time)
  - **Capital Infusion**: $22,463,627
  - **Business Startups**: 20
  - **Number of Clients from Eastern County**: 117
  - **Number of Clients from Western County**: 128

**Assist Race Communications to Build the Bright Fiber Broadband Project**

**Information and General Services**

County staff are in direct contact with RACE to help support the Bright Fiber Project as needed. The RACE Bright Fiber Project is well underway. Currently all materials for the project have been identified and procured. Permitting for AT&T have been approved and received, whereas some permitting for PG&E is still pending approval. Aerial construction (strand and fiber placement) in Zone 1 of the project is currently in progress. In addition underground construction around the airport and parts of Grass Valley have commenced and are ongoing. Moreover, RACE is working on its final engineering for POP at the Airport and are in final stages of the permitting process. The Tie Point 1 across Highway 174 is currently in the permitting and construction phases.
Adopt Comprehensive Economic Development Strategy (CEDS) to Qualify for Regional Funding Opportunities

County Executive Office

The Sierra Business Council (SBC) submitted the Sierra Economic Development District (SEDD) Comprehensive Economic Development Strategy (CEDS) to the U.S. Economic Development Administration (EDA) for review and approval. Once the CEDS is approved, each member County in the SEDDS will become eligible for applying for grant funds for the projects identified within the CEDS. Nevada County projects include but are not limited to:

- Emergency Satellite Phones & Cell Towers in the South Yuba River Canyon
- Enclosed Green Waste Grinding Facility Nevada County
- Public Safety Facilities/Jail Reconfiguration Nevada County
- New Truckee Library Facility Nevada County
- McCourtney Road Transfer Station Nevada County
- County Public Works Operation Center Nevada County
- Nevada County Affordable and Secure Storage Space Nevada County
- Soda Springs Visitor Center Nevada County
- Combie Road Sewer Line Project Nevada County
- Expansion of Broadband throughout Nevada County
- Community Wildfire Hazard Mitigation
- North San Juan Fire Suppression

Complete Combie Road Improvements Including Expanded Sewer Service to Support Future Commercial Growth Opportunities.

Community Development Agency

Construction of the Combie Road Corridor Improvement Project started in July 2019 and is fully underway! Storm drain and sewer lines are one of the first orders of work and span the project from Higgins Road to Cascade Crossing Road. Meanwhile, widening work is also underway to include: two lanes in both directions on Combie Road from Highway 49 to east of Higgins Road; bicycle lanes on both sides of Combie Road from Highway 49 to West Hacienda Drive; modification of the traffic signal at the intersection of Highway 49 and Combie Road; and construction of a new signal on Combie Road at Higgins Road.

Conduct a Request for Proposal for Economic Development/Tourism services

County Executive Office

Staff have begun conducting analysis and research on the available options to promote economic development in Nevada County. This has included interviewing RCRC’s Economic Development Manager, identifying best practices in neighboring counties and municipal county governments and gaining input form various stakeholders and subject matter experts. Staff is also looking at other models and approaches on how promote economic development with an emphasis on infrastructure development.

Options will be presented to the Board of Supervisors in January 2020. Per Board direction, staff will begin a RFP process in February 2020.

Develop a Program to Expand Broadband Services in Unincorporated Nevada County

Information and General Services

The County has awarded a contract to the Sierra Business Council (SBC) to solicit, facilitate, and administer a Nevada County Last-Mile Broadband Grant Program in the amount of $225,000. Staff is working with SBC to complete the grant program specifications.
<table>
<thead>
<tr>
<th>Project Description</th>
<th>Details</th>
</tr>
</thead>
<tbody>
<tr>
<td>Develop Grant Information Database</td>
<td>This project is intended to be integrated into the Cobblestone contract management system in a later phase. Currently, grants are tracked in the Auditor Controller office but the future management program will make this information more readily available for all county staff and the public.</td>
</tr>
<tr>
<td>Implement integrated tourism marketing strategies including GoNevadaCounty.com via a contract with NCERC</td>
<td>On June 18, 2019, the Board adopted Resolution 19-291 approving an increase in Tourism Integrated Marketing Services to the County's contract with the Nevada County Economic Resources Council in the amount of $70,000 for FY 2019/20. The increase to the contract will allow for 15 free Trumba Calendar registered accounts, strategic implementation of search engine optimization that includes an enhanced AdWords Campaign, targeted digital display advertising and an increase in targeted Facebook Event Campaigns for GoNevadaCounty.com. Additionally, the increase in Tourism Integrated Marketing services will also provide for the development of a GoNevadaCounty.com mobile device application and an increase of printed magazine advertisement campaign.</td>
</tr>
<tr>
<td>Partner with Gold Country Broadband Consortium to Complete Nevada County Broadband Plan</td>
<td>SBC, in their mission to promote economic development, combined with their expertise on Broadband, partnered with Americorps’ CivicSpark fellow program to conduct local research and develop a Broadband Strategy Plan for Nevada County that identifies policy recommendations and visionary steps to promoting and increasing the deployment of Broadband throughout the County. As such, SBC will provide a presentation on its draft Nevada County Broadband Strategy Plan for the Board's consideration and acceptance as a launch point to promote the expansion of Broadband in October 2019.</td>
</tr>
<tr>
<td>Partner with the Donner Summit Association and Placer County to develop a Soda Springs Visitors Center</td>
<td>In early 2019, Placer County Board of Supervisors approved a Phase 2 Grant to the Donner Summit Association (DSA) in the amount of $115,000 for design and permitting work on the top location for a visitors center identified in the Phase 1 Feasibility Study. However, when funding was approved, a new location became available and DSA worked with SBC to incorporate the new location in the feasibility study. The results of the study determined that the new location was the best location. Subsequently DSA revised their scope of work for teh approval of Placer County, which approved the change in location. However, a number of important questions still yet to be determined which include developing a long-term (3-5 year) operation and maintenance plan and determining who will own the building.</td>
</tr>
<tr>
<td>Seek United States Department of Agriculture, Economic Development Administration, California Public Utilities Commission and other funding opportunities for infrastructure projects including broadband</td>
<td>As development or CIP projects are developed, we will seek funding opportunities when applicable.</td>
</tr>
<tr>
<td>Update Penn Valley Area Plan</td>
<td>A Community Workshop was held on August 29, 2019 that includes a panel on economics focused on the local economy, agri-business and Penn Valley's Economic Opportunities. Break-out sessions were held to discuss economic goals and policies and design and character. A future community meeting was tentatively scheduled for Oct. 30, 2019 but has been cancelled. Staff is working on compiling the notes and input received and working towards completing the various chapters of the Plan.</td>
</tr>
<tr>
<td>-------------------------------</td>
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</tr>
<tr>
<td>Utilize the 2019 Nevada County Legislative Platform to Engage Legislative Advocacy Efforts</td>
<td>The county's legislative platform has been used to advocate regarding behavioral health funding issues. In addition, our legislative advocates assisted in making contact with critical state agency partners during the South Yuba River plume event in September. They also presented a comprehensive update to the county's senior executives at their annual workshop in September.</td>
</tr>
</tbody>
</table>
| Work with partners to provide workforce development programs to local businesses | ● In October 2019, Sierra Nevada Children's Services (SNCS) began coordinating child care services during first month of family the receiving CalWORKs.  
● Monthly meeting with Connecting Point Employment Services to develop new partnerships with local businesses for CalWORKs subsidized employment.  
● In August 2019 began coordinating with Alliance for Work Force Development to set strategies to expand services at the Truckee location.  
● Monthly workshops and weekly training to engage Social Services customers through Connecting Point Employment Services. In the past 6 months, engagement has been provided to all Social Services customers, including CalWORKS customers. |
| Health & Human Services Agency | |

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Nevada County Board of Supervisors Annual Objectives Progress Report

July - September 2019
Civic Engagement
Coordinate Town Hall and Community Meetings
County Executive Office

Over the past quarter, the County has continued to offer Town Hall style meetings held on Board Priority topics:

- **Insurance Commissioner Town Hall**: Partnered with the California Department of Insurance to host an Insurance Town Hall on homeowners insurance with California Insurance Commissioner Ricardo Lara, District III Supervisor Dan Miller and District II Supervisor Ed Scofield. Over 500 people attended the event which included two locations.

- **Parks & Recreation Roundtable Meeting**: The County and EPS gathered feedback on the successes and challenges of providing recreation services in your community. The input will be used by EPS while preparing a feasibility study to evaluate potential governance alternatives to provide park and recreation facilities and services in the western portion of the County.

- **District 1 Joint Town Hall**: Nevada County District I Supervisor Heidi Hall and Nevada Irrigation District (NID) Division I Director Ricki Heck are hosted a Joint Town Hall Meeting. The Town Hall was live streamed on cable television and social media.

Others:

- **Penn Valley Area Plan Meeting**: Agenda included an Economic panel presentation/discussion and review of design guidelines and rural visual character values.

- **Drive Thru Flu Shot Clinic**: Free Flu Shot Clinic at Twin Cities Church to provide flu vaccinations to the public and practice administering vaccinations for a possible pandemic.

In addition to Town Hall meetings hosted by the County, County staff has attended many workshops, conferences, and open community meetings to share information about County programs, upcoming policies, and more.

- **Get Legit Workshop**: Staff from Code Compliance partnered with the Nevada County Cannabis Alliance to provide information on how to come into compliance with the County's Cannabis Cultivation Ordinance.

- **(Upcoming, November 14th) 2019 CA Building Code Change Workshop**: The workshop will overview substantial changes to the 2019 CA Building Standards Codes. In partnership with the Town of Truckee.
| Expand Media Outreach, Public Relations and Community Education Campaigns | News Releases/Newsletter:  
- Over 400 articles have been published on County services, partnerships and policies so far in 2019.  
- Now including all media releases in the Nevada County News weekly newsletter to make it easier to access all County news weekly, in one place.  
Website:  
- Launched ReadyNevadaCounty.org.  
- Articles published in the newsletter are displayed prominently on MyNevadaCounty.com under "County News".  
Social Media:  
- Increased presence of departments and information distributed to specific neighborhoods within Nevada County via Nextdoor.  
- Increased Yuba River safety posts across County and partner social media sites.  
Partnerships:  
- Hired ReadyNevadaCounty contractor to elevate and bring more education campaigns around all Board Priorities, including wildfire preparedness  
- South Yuba River Cohort  
- KNCO monthly radio program features County issues |
| --- | --- |
| Host Annual Citizens Academy | 2019 Citizen's Academy  
- 3x more applications received than can fit into the normal Citizen's Academy class size.  
- 19 residents are currently participating in the Fall 2019 Citizen's Academy, ending in November.  
- Majority of applicants not in Fall 2019 Citizen's Academy expressed interest in Spring 2020 Citizen's Academy and would like their applications to be considered again. |
| Increase transparency and access through the utilization of website and social media E-tools | Increased followers and consistent posting on social media sites including Facebook, Twitter, Instagram and LinkedIn.  
- Continue and expand use of e-tools like Accela (or Ask Nevada County) to make it easy for residents to submit service requests and interact with County staff. |
| Promote Citizen Involvement on County Committees and Commissions | Staff has identified a number of ways to promote citizen engagement in the County's various Committees and Commissions. This includes promoting recruitment at local Townhall events, and highlighting different vacancies in the County's Newsletter. However, the data suggests that approximately 10 commissions are continually unable to recruit appointments. Staff will be conducting further research to identify the cause and if these commissions positions should be lowered or dissolved. |
## Promote Youth Participation in Local Government
County Executive Office

### Internships:
- Library Intern
- Public Communications Intern
- IGS Intern

### Other Outreach:
- 4th Grade Robotics Team: "The Midnight Girls", as the team is known, joined County officials from Office of Emergency Services, the CEO’s Office and the HOME Team to prepare a project for their first state qualifier competition in November. With local wildfire being a huge issue, the girls wondered how they might help the homeless population keep our community wildfire free. Like all good inventors, they started with plenty of questions and reached out to staff at the Rood Center for answers.
- Fall 2019 Citizen's Academy: 16 year old student included in class to learn more about local government.

## Parks and Recreation

### Complete Western Park District Consolidation Feasibility Study
Community Development Agency

Economic & Planning Systems, Inc. (EPS) held a community meeting to discuss their initial findings on the feasibility study in order to gain community and stakeholder input. The meeting included representatives from each Park and Recreation District, Nevada City, various community recreation organizers and general community members. Their input will be captured in the forthcoming report. Staff will be bringing the Report and providing a presentation to the Board in November 2019 to wrap up the project.

## Redevelopment of Lot 6

### Conduct Highest and Best Use Study for redevelopment of Lot 6
Information and General Services

Consultant has delivered final report containing all three scenarios. Staff is analyzing the study along with other data to compile a presentation for the Board workshop.
Assist local businesses through technical and coaching services via a contract with the Nevada County Economic Resource Council

**Description**

On June 16, 2015 Nevada County entered into a 5 year personal services contract with the Nevada County Economic Resource Council (NCERC) for Comprehensive Economic Development Program Management Services for a maximum amount of $676,525 from July 1, 2015 to June 30, 2020 per Resolution 15-271. The Contract outlined three major goals and three major objectives that blended economic development and integrated tourism marketing together. The contract Scope of Work includes the following required activities: 1. The ERC will provide technical assistance to local business. 2. The ERC will assist and support the growth of existing and emerging business "clusters" such as technology, agriculture, health and recreation, with a special emphasis on Digital Media. 3. The ERC will assist businesses with talent-related needs. 4. The ERC will assist businesses seeking to move to the area. 5. The ERC will implement an integrated marketing campaign that encompasses tourism, the arts, talent and technology companies. 6. Maintenance of the County's Tourism Website, GoNevadaCounty.com.

**Objectives**

**Economic Development**

Board of Supervisors

**Progress Update**

In its second year, Nevada County Economic Resource Council (ERC) contracted with Sierra Business Council (SBC) to operate a Small Business Development Center as a satellite office in the Nevada County Tech Hub (104 New Mohawk Road) providing free in-depth counseling, relevant expertise, and tools for local new and existing small to mid-size businesses. The service is offered by appointment and includes creating a business model, determining financial needs, identifying potential sources of financing and designing an effective strategy to market and grow. Below is the data from (SBC) for the period of July 1, 2018 through June 30, 2019.

- Total Number of Clients: Served: 245
- Total Counseling Hours: 1,140
- Jobs Created: 66 (7 part time, 59 full time)
- Capital Infusion: $22,463,627
- Business Startups: 20
- Number of Clients from Eastern County: 117
- Number of Clients from Western County: 128

**Next Steps**

The ERC will continue to provide technical assistance in both eastern and western Nevada County. SBC offers services to businesses at the Nevada County Tech Hub, 104 New Mohawk Road, 3 days a week. Consulting services include 1) helping businesses create a feasible business model, 2) gaining access to business opportunities, 3) help determine financial needs, 4) identify potential sources of financing, and 5) design an effective strategy to market and grow.

**ERC Local Business Support**

![Graph showing the number of businesses served from Eastern and Western County from 2017 to 2018.](chart.png)

- **# Eastern County Businesses Served**
- **# Western County Businesses Served**
**Description**

Nevada County applied for and received funding from CalFIRE to complete a fuel break vegetation management project that extends west and south of Grass Valley. The project was prioritized as one of 35 most important fuel reduction projects in California for 2019.

**Objectives**

- **Wildfire Preparation and Prevention**
  - Board of Supervisors

**Progress Update  Q3-19**

The Ponderosa West Grass Valley Defense Zone Project is currently underway now. 300 acres are expected to be complete by December 31, 2019 for the first priority portion of the project, with the remaining 900 acres being completed by March 2022. CAL FIRE and Washington Ridge Conservation Camp crews, California Native Plant Society, Fire Safe Council of Nevada County, Registered Professional Foresters, and private land treatment vendors are currently working to treat both county and private lands. Thus far, 161 number of acres are complete.

**Next Steps  Q3-19**

- Finish conducting environmental, cultural and archaeological review on remaining portions of the Ponderosa Project.
- Secure final Right/Denial of Entry forms from remaining homeowners who have not responded.
- Complete remaining fuels reduction work on both the priority and the grant projects.

**Images**

Nevada County Board of Supervisors Annual Objectives Progress Report  July - September 2019
Utilize the Homeless Outreach and Medical Engagement (HOME) Team to provide unified homeless outreach and case management between existing programs, community partners, and county departments.

Housing and Community Services

**Description**

The HOME Team, funded through Grants to Benefit Homeless Individuals (GBHI) and Mental Health Services Act (MHSA) Innovation funding, provides outreach and engagement to homeless individuals in the field and case management services, such as coordinating behavioral health and substance abuse services and housing services. The Team includes a nurse for medical engagement and can be reached on the HOME Team hotline number by anyone, including county staff, social workers and the general public.

**Objectives**

- **Address Homelessness**

**Board of Supervisors**

**Progress Update**

The HOME Team began engaging homeless individuals in March and became fully operational in July. Information outreach for the team has been extensive: HOME Team business cards with the hotline number were created and outreach training has been provided to key locations such as libraries community partners, county departments, and Grass Valley Police Department.

A full-time nurse has been identified for the HOME Team. Because the nurse is currently with Behavioral Health, they currently allocated 8 hours per week to the HOME team until Behavioral Health can fill the position.

The HOME Team has been providing engagement and case management services at SPIRIT weekly.

- Since March, 108 people have been engaged.
- Through August, intakes were completed on 46 individuals.
- For July and August:
  - 63 people were engaged towards a goal of 150 for the year.
  - 8 individuals have received medical engagement for July and August.
  - 14 individuals are in treatment for July and August.
  - 7 individuals are in a recovery residence for July and August.

**Next Steps**

- Continue Outreach training to community partners and general community.
- Implement quarterly training modules: landlord engagement, critical time intervention, motivational interviewing, crisis intervention. October, January, April, July.
- Expand case management staffing to include adding PD case management through Prop 47. Maybe not yet posted. Funds have been accepted by the board. Contract is being drawn up.

**HOME Team Case Management Services**

- Received Medical Engagement
- Behavioral Health and SUD Assessment
- In SUD Treatment
- Entered Recovery Residence

Since March, 108 people have been engaged. Through August, intakes were completed on 46 individuals.

For July and August:

- 63 people were engaged towards a goal of 150 for the year.
- 8 individuals have received medical engagement for July and August.
- 14 individuals are in treatment for July and August.
- 7 individuals are in a recovery residence for July and August.
HOME Team Case Management

Case Management Target
Case Management Actuals
Cumulative Case Management Numbers

0 25 50 75 100
Jul-19 Aug-19 Sep-19

Nevada County Board of Supervisors Annual Objectives Progress Report
July - September 2019
Develop, implement, and communicate a strategic plan for homeless efforts that unifies existing plans and efforts with community oversight
Housing and Community Services

Description

In line with the FY 18/19 Nevada County Grand Jury report, the Housing and Community Services Department is working to create a strategic plan that encompasses existing plans and efforts towards homelessness. The strategic plan aims to capture specific strategies, goals, objectives, and activities to address homelessness with the intention of guiding the agency in decisions, communicating strategies with all stakeholders, and obtaining oversight and input from stakeholders and partners, specifically through the Nevada County Continuum of Care.

Objectives

Address Homelessness
Board of Supervisors

Progress Update

Compilation of strategies, goals, objectives, and activities to address homelessness across all existing plans and efforts into one document is currently in progress. Initial draft was completed September 30 and is now in review by department heads. Final draft will be available for review by the CEO office by October 21. Final document will be available to the public by January.

Next Steps

- Review of plan by County Executive Office in the week of 10/21.
- Final draft available to the public by January.
- Quarterly report out on progress towards objectives and goals.
- Collect and analyze data to report out on performance.

Milestones

<table>
<thead>
<tr>
<th>Milestone</th>
<th>Start Date</th>
<th>End Date</th>
<th>Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>CEO Office Review of Strategic Plan</td>
<td>10/1/19</td>
<td>10/21/19</td>
<td>Complete</td>
</tr>
<tr>
<td>Final Draft Available to the Public</td>
<td>10/1/19</td>
<td>1/1/20</td>
<td>Complete</td>
</tr>
</tbody>
</table>
Expand access to residential substance use treatment and options for post-treatment housing

Description

Addressing underlying substance abuse disorder issues prepares people to successfully stay housed. Access to residential treatment has been scarce and the county is currently working to expand available residential treatment through expansion of Odyssey House with coordination to provide supportive post treatment housing through expansion of current programs such as Bridges 2 Housing and transitional housing units. Strategies to expand access to residential treatment include regularly assessing people for coordinated care and implementing a substance use disorder walk-in clinic for assessments to streamline access to residential care.

Objectives

- **Address Homelessness**

  Board of Supervisors

Progress Update Q3-19

- Exploring expanding capacity at Lovett Center/Bost House SUD residential treatment facility beyond 19 beds
- Added a contract in April with another SUD residential provider in Marysville to expand residential capacity by 3 beds per month.
- Implemented the walk-in clinic for assessments to streamline access to residential care in March 2019, providing SUD assessments for 259 Nevada County residents since that time
- Added full time SUD care coordinator position in May of 2019
- Stabilized funding for Bridges to Housing for the next few years through Grants for the Benefit of Homeless Individuals funding and Mental Health Services Act innovation funding
- Added Recovery Residence for 8 women in May of 2018
- Added Recovery Residence for additional 6-8 men in June of 2018

Next Steps Q3-19

- Awaiting results from architectural survey regarding capacity expansion at Lovett/Bost House
- Analysis of programs and funding to determine capacity and possibilities.

B2H Persons Housed Monthly

B2H Unduplicated Persons Housed Yearly
Expand permanent supportive housing in Truckee through partnerships with other jurisdictions and community providers

Description

Identifying funding for permanent supportive housing projects in Truckee is key to expanding this service. Current possibilities include a second round of the No Place Like Home Grant (NPLH) targeted at a housing development project in Truckee, or HMIOT funding. The County would partner with the Regional Housing Authority (RHA), the town of Truckee, and Mountain Housing Council with a potential a partnership with Placer County for expansion of services in supportive housing. An additional option for this initiative is to use an existing location for development of housing.

Objectives

Address Homelessness

Board of Supervisors

Progress Update

The next application deadline for a No Place Like Home grant funding is in January 2020. The County is currently discussing potential locations for a project: the Truckee CHP surplus property and a small city owned building in Truckee.

Next Steps

Next steps in the planning process of applying for NPLH funding for a housing development in Truckee include identifying a developer, identify a site location, and discussions with potential partners to clarify needs and roles for the project. Additionally needed is an analysis of the application requirements and defining tasks and responsibilities to complete the application by January. If new construction is unrealistic, the next steps to accomplishing this initiative include identifying an existing location to rehabilitate.

- Explore the CHP surplus property location as a potential site for development.
- Identify a developer
- Begin discussions with potential partners to clarify needs and roles for the project

Milestones

- **Identify Development Partner**
  - Housing and Community Services
  - 5/1/19 - 12/1/19
- **Identify Site**
  - Housing and Community Services
  - 5/1/19 - 12/1/19
- **Apply for NPLH Funding**
  - Housing and Community Services
  - 6/1/19 - 1/1/20
Host Annual Citizens Academy

County Executive Office

Description

Nevada County hosts a Citizen's Academy every Fall with approximately 18 community leaders who are selected to participate. Participants are selected through an application and interview process to create a diverse group of community leaders in the course. The course includes 10 weekly sessions on Monday evenings from 5:00 p.m.-7:30 p.m. covering County services and programs. The CEO's office coordinates and administers the program, and typically contracts with a facilitator to help manage the groups expectations and experience. The program has been highly successful since it started in 2015.

Objectives

- Civic Engagement
- Board of Supervisors

Progress Update

2019 Citizen's Academy

- 3x more applications received than can fit into the normal Citizen's Academy class size.
- 19 residents are currently participating in the Fall 2019 Citizen's Academy, ending in November.
- Majority of applicants not in Fall 2019 Citizen's Academy expressed interest in Spring 2020 Citizen's Academy and would like their applications to be considered again.

Next Steps

- Promote additional Spring 2020 session over the winter.
- In 2020, hosting two sessions will result in double the graduates of the program.
- Plan additional ways to engage graduates after their session of Citizen's Academy via reunions, group projects, volunteering, etc.

Citizens’ Academy Graduates

<table>
<thead>
<tr>
<th>Year</th>
<th>Annual</th>
<th>Total Graduates</th>
</tr>
</thead>
<tbody>
<tr>
<td>2015</td>
<td>33</td>
<td>33</td>
</tr>
<tr>
<td>2016</td>
<td>48</td>
<td>48</td>
</tr>
<tr>
<td>2017</td>
<td>64</td>
<td>64</td>
</tr>
<tr>
<td>2018</td>
<td>82</td>
<td>82</td>
</tr>
<tr>
<td>2019</td>
<td>102</td>
<td>102</td>
</tr>
</tbody>
</table>

Nevada County Board of Supervisors Annual Objectives Progress Report

July - September 2019
Implement a Cannabis Permitting Program

Cannabis Division

Description

The Community Development Agency (CDA) will collaborate with all CDA departments to implement a Commercial Cannabis Cultivation ordinance to allow cultivators to legally obtain a permit. This process will include the creation of a land-use development permit process and annual license. Departmental forms and procedures will be created to manage and process applications.

Objectives

Cannabis Regulations

Board of Supervisors

Progress Update

Q3-19

Over the past quarter, the Community Development Agency implemented a permitting program for Commercial Cannabis Cultivation Permit applicants. Two land-use permit types were implemented, as well as an Annual Cultivation Permit. In the past quarter, numerous permit applications were received, with multiple being issued and approved. CDA worked with stakeholders, including the Cannabis Alliance, to facilitate educational workshops surrounding the permit process. CDA staff reviewed items with stakeholders regarding improvements to permit processing. CDA also worked with the local fire officials to implement the local fire authority review process into CDA’s land-use permitting software for efficiency.

Next Steps

Q3-19

For the next quarter, the Community Development Agency will continue to focus on processing pending applications, as well as conducting post-cultivation inspections as part of the Annual Cannabis Permit process. CDA will also continue to investigate options and needs for cannabis processing and non-remuneration activities. Lastly, the agency will continue to facilitate educational workshops with the cultivation community and stakeholders.
Cannabis Permits

Permit Applications Received by District

<table>
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<tr>
<th>Month</th>
<th>District 1</th>
<th>District 2</th>
<th>District 3</th>
<th>District 4</th>
<th>District 5</th>
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Permit Applications Received: 82
Permits Issued: 30
Permits Issued Year to date: 15

YTD Permit Apps Received by District:
- District 1: 3.9%
- District 2: 13.2%
- District 3: 0.0%
- District 4: 75.0%
- District 5: 7.9%
**Increase the number of county staff trained and responsible for responding to emergencies**

**Office of Emergency Services**

**Description**

To build Office of Emergency Services organizational capacity to drive maturity and capacity (not capabilities) in the County's Emergency Operations Center (EOC). There are six EOC operational sections which include Operations, Management, Communications, Logistics, Finance/Administration, and Planning/Intelligence.

**Objectives**

Wildfire Preparation and Prevention

**Board of Supervisors**

**Progress Update**

Ten county staff applied to participate in a special pilot project to increase Emergency Operations Center readiness this past year. Each month staff members contribute 20 hours to the following activities:

- Completing FEMA standardized emergency management system training.
- Conducting research on local resources.
- Developing emergency response partner relationships.
- Creating efficiencies in preparedness and response within the arenas of public information, finance, logistics, operations and planning.
- Attending incident briefings for planned PG&E Public Safety Power Shutoffs.
- Serving as Section Leads in the Emergency Operations Center when activated.

The Emergency Operations Center activated for the most recent Yuba River Plume incident and PG&E Public Safety Power Shutoff events.

**Next Steps**

All Emergency Operations Section Leads will complete:

- IS 700.b: An Introduction to the National Incident Management System.
- IS 27, Orientation to FEMA Logistics.
- IS 29.a, Public Information Officer Awareness.
- IS 201, Forms used for the development of the IAP.
- IS 235.c, Emergency Planning.
Partner with cities to coordinate emergency homeless shelters during extreme weather events
Housing and Community Services

Description

Currently Nevada County contracts with Hospitality House, Sierra Roots, and Salvation Army and partners with the city of Nevada City to provide emergency shelter during extreme weather events, with Sierra Roots providing shelter to individuals unable to access Hospitality House because of capacity or barriers that prohibit access, such as pets. Shelters are opened for extreme winter weather and are under consideration for extreme summer weather.

Objectives

Address Homelessness
Board of Supervisors

Progress Update

Current contracts for extreme weather shelters expired June 2019. The MOU between the City of Nevada and Sierra Roots is approved by the Board of Supervisors and by City Council. The Salvation Army contract for sheltering families through the Booth Center will be presented to the Board of Supervisors on October 22. The contract for Truckee has been finalized. The HOME team will be active in the shelters to engage homeless individuals for services between 4 and 6 pm during shelter days. The HOME Team will also work to coordinate hotel and motel vouchers for individuals that are not able to access a shelter.

The North San Juan Community Center has been awarded $15,000 through the Community Improvement Fund for improvements to the Community Center that will improve homeless sheltering capacity. A contract has not yet been signed; Nevada County is in touch with the Board of the NSJ Community Center so that a contract can be put in place for funds distribution.

Next Steps

- Salvation Army contract to the Board of Supervisors on October 22.
- Approval of Salvation Army contract for sheltering through the Booth Family Center.
- Work with the NSJ Community Center Board to put contract in place for distribution of funds for building improvements that will improve sheltering capacity.
- HOME Team engagement in the shelters.
- Data collection from shelter locations for monitoring performance and effectiveness.

Bed Nights Served in Warming Shelter

Low Barrier Capacity and Beds Occupied
Provide information to citizens as to how to best solve neighborhood planning challenges such as vegetation management on residential properties and private roads, private gates, etc.

Office of Emergency Services

Description

Residents have questions about how best to work with neighbors, organize at the local level to address fuels reduction on roads, and how to secure egress on private roadways. County staff is providing information in print, online, and meeting with residents in person and over the phone to address concerns, answer questions, and provide available resources.

Objectives

Wildfire Preparation and Prevention

Board of Supervisors

Progress Update

Office of Emergency Services and Fire Safe Council have been working closely to help provide citizens with information, resources, and tools to best solve neighborhood planning challenges such as hazardous fuel reduction around ingress/egress routes and achieving defensible space around homes. Over the past year, County of Nevada has supported the Fire Safe Council with an additional $28,400 to support the certification of 26 new Firewise Communities throughout Nevada County. To date, 11 new Firewise Communities have achieved certification and an additional 15 are expected to receive certification by June 30, 2020.

Next Steps

The Office of Emergency Services and FEMA are in communication about two large grants which would further support the Fire Safe Council of Nevada County in their effort to deliver resources to homeowners. Two grants totaling more than $10,000,000 will support or low-income homeowners, and those with Access and Functional Needs, achieve defensible space around their homes.
Description

Provide fire departments and county staff an effective and efficient Hazardous Vegetation Abatement Ordinance (No. 2463) that they can utilize to achieve countywide parcel compliance.

Objectives

Wildfire Preparation and Prevention
Board of Supervisors 2018 Archive

Wildfire Preparation and Prevention
Board of Supervisors

Progress Update

Office of Emergency Services continues to contract with Nevada County Fire Protection District to manage the Defensible Space Inspection Program. Currently, County of Nevada has two Defensible Space Inspectors who have completed all 277 requests for inspections/complaints that have been filed. Of the 277 inspections completed, 11 60-day notices have been sent. A total of 3 properties have received $130 citations.

Next Steps

OES and Nevada County Consolidated are coordinating with local fire districts to solicit feedback on Hazardous Vegetation Ordinance 2463. Lessons learned and adjustments to the ordinance will be proposed at the Board workshop in January.
Nevada County partners with the Alliance for Workforce Development for the One Stop Business and Career Center that focuses on promoting employability for citizens through providing resume services, career awareness, and job opportunities as well as training and opportunities for local businesses. Partnering with Connecting Point, Alliance for Workforce Development (AWFD) and Sierra Nevada Department of Child Support Services provides jobs and training opportunities, including subsidized employment, for CalWORKs recipients and parents of children receiving CalWORKs benefits, and absent parents of CalWORKs families. Additionally, Nevada County Social Services works collaboratively with Child Support to develop strategies to reduce the number of families receiving cash assistance by providing safety-net assistance in the form of child support and/or child care.

**Objectives**

**Economic Development**

**Board of Supervisors**

**Progress Update Q3-19**

- In October 2019, Sierra Nevada Children's Services (SNCS) began coordinating child care services during first month of family the receiving CalWORKs.
- Monthly meeting with Connecting Point Employment Services to develop new partnerships with local businesses for CalWORKs subsidized employment.
- In August 2019 began coordinating with Alliance for Work Force Development to set strategies to expand services at the Truckee location.
- Monthly workshops and weekly training to engage Social Services customers through Connecting Point Employment Services. In the past 6 months, engagement has been provided to all Social Services customers, including CalWORKS customers.

**Next Steps Q3-19**

- Analyze data from providers about participation rates (how many customers served) and how many customers were referred for interviews with employers and how many were employed.
- Meet with Alliance for Work Force Development (AFWD) and set strategies and create statistical analysis of number of Social Services customers that have participated with AFWD services.
- Meet with Connecting Point 211 to develop self-sufficiency goals and training for Social Services customers.
- Provide training and train the trainer for Economic Self-Sufficiency and financial literacy for customers.